

Roles and Responsibilities For Board of Directors

Individual Board Member Responsibilities

(as adapted from National Centre for Non Profit Boards, September 2003)

General Expectations:

- 1. Know FreeSchools' mission, purpose, goals, policies, programs, strengths and needs
- 2. Suggest nominees for board
- 3. Serve in leadership positions or undertake special assignments willingly when asked
- Avoid prejudiced judgements on basis of information received and urge those with grievances to follow established policies and procedures
- 5. Follow trends in FreeSchools' field of interest: literacy, education, empowerment of women, poverty
- 6. Bring a sense of humour to boards deliberations

Meetings:

- 1. Prepare for and participate fully in board and committee meetings, and other organizational activities
- 2. Ask timely and substantive questions while supporting the majority decisions
- 3. Maintain confidentiality of board executive meetings
- 4. Suggest agenda items periodically to ensure that significant policy related matters are addressed

Relationship with Staff:

- 1. Maintain open, clear lines of communication
- 2. Counsel and offer support as appropriate
- Freely utilize the resources and knowledge base of staff person(s) for issues that may require research, admin support, guidance, clarification or feedback

Avoiding Conflict:

- 1. Serve FreeSchools as a whole, rather than special interest groups
- 2. Avoid even the appearance of a conflict of interest, and disclose potential conflicts to board president in timely fashion
- 3. Maintain independence, and objectivity and do what a sense of fairness, ethics and personal integrity dictate
- 4. Never accept favours or gifts from or to anyone who does business with FreeSchools

Fiduciary responsibility

- 1. Exercise prudence with the board in the control and transfer of funds
- Faithfully read and understand the FreeSchools' financial statements and otherwise help the board to fulfil its fiduciary responsibility

Fund Raising:

- 1. Give an annual gift according to personal ability
- Assist in the development process by implementing fundraising strategies through personal influence with others (corporations, foundations, individuals)

Roles/Responsibilities of Board

Members (can also be directors)

- three classes of members as per by laws (may want to clarify who they are)
- must hold annual meeting of members
- notice of meeting must be sent 10 days prior to meeting
- all motions for elections, amendments... must be recorded in minutes
- by-law amendments recommended by board and approved by meeting of members
- members elect directors
- copy of amendments must be sent to every member in advance
- members must appoint auditor to audit accounts at annual meeting

Directors at Large

- share the passion and vision of the organization
- manage the corporation
- provide direction to president
- approve annual budget
- approve quarterly reports (financial and program)
- participate fully in fundraising through personal giving to "best of ability", presentation of prospects
- participate in conference call updates 8 times per year.
- attend in person quarterly board meetings first Sunday of that month to be held in Toronto office

Chairperson

- elected by the board
- presides at meetings of the board
- may also be president

President

- as chief administrative officer is responsible to board for affairs
- supervises and selects employees as per board policy
- sign contracts and documents
- president carries out direction and intention of board
- prepares annual budget for board approval
- prepares quarterly reports to board to include:
 - financial statements
 - program delivery reports
- responsible for ensuring proper records kept at head office in compliance with CRA and RSO (Ontario Corporations Act)

Vice President

- has all powers and may perform all duties of president in absence of president
- may sign contracts and documents and have power assigned by board

Secretary

- acts as secretary at board and members meetings
- in charge of minutes book
- must report annually to RSO as per Ontario Corporation Act
- signs contracts, documents and other powers as assigned by board
- sends official report to RSO after annual general meeting

Treasurer

- treasurer reports to board and is responsible for all funds and securities and banking
- may sign contracts, documents and have powers assigned by board
- ensure compliance with CRA (see procedures for receiving donations and policy for receipting)